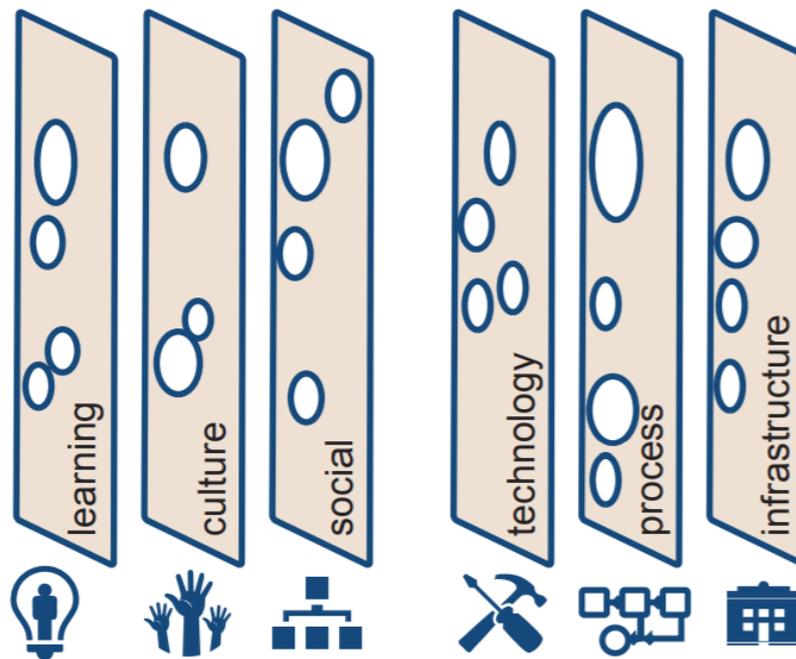


CAPABILITY ENGINES

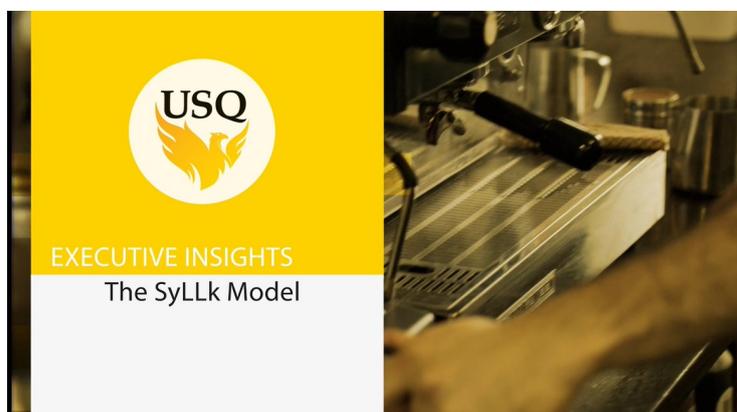
Research over the last few years by Drs Jon Whitty and Stephen Duffield have shone a different light on project (and business) management.

Their research has identified 6 enablers that are needed for any part of a business to work well. They may be shown diagrammatically:



The above enablers may be tailored to any level of management or particular system. Specific enablers for a project risk management system are outlined overleaf.

The SyLLK model is described in this short video by Dr Jon Witty:



For an integrated project risk management process the following enablers are pertinent.

Learning	Culture	Social	Technology	Process	Infra-structure
Domain experience	Valuing and respecting the contribution of all teams	Experts from different disciplines work together to identify and manage risks	Risk management software	Project processes include continuous improvement	Internet connectivity
IPD experience & knowledge	Belief in open communication	Information is presented clearly and made easily accessible	Remote access to information	Project processes allow for democratic decision	Spaces that encourage face to face engagement
Problem solving skills		Managerial reports	Computer integration and operability	Project processes invoke involvement of as many parties as possible as early as possible	Spaces that enable the display of visuals
Coaching, mentoring, experience skills			Computer servers and hardware	Project processes favour detailed planning stages prior to implementation	Virtual spaces
				Project process for ongoing monitoring and review	
				Project processes favour high degree of ongoing engagement of relevant team members	
				Project processes are responsive and flexible	
				Processes are established for use of risks and management of documentation	

Notes: IPD = Integrated Project Delivery.

An interesting aspect of the model is to consider what Consultants can provide a Client.

Consultants are generally able to assist with the areas highlighted in blue. They can assist with processes although that said the processes need to be efficient and effective so they increase value for the Client.

Most risk Consultants should also be able to bring the learning aspects of IPD and coaching/ mentoring skills.

Some Consultants may also have toolsets and are able to provide the elements in yellow - the technology enablers. When this occurs it significantly assists with integration.

The other enablers (in white) have to be provided by management within the Client's organisation.

Give a man a fish and you feed him for a day; teach a man to fish and you feed him for a lifetime.
(Maimonides Spanish philosopher 1135—1204)

In order for a Consultant to really help an organisation's capability engine, the processes must be repeatable and the toolsets both easy to use and must save a Client time so that they more than pays for themselves.

That should be the ultimate goal for a Consultant to really add value and enhance a Client's risk management capability engine.